



**PRIMO**

# The Global Engineering Procurement Construction Project Management Forum

**22-23-24 April 2026**

**BERLIN, GERMANY**

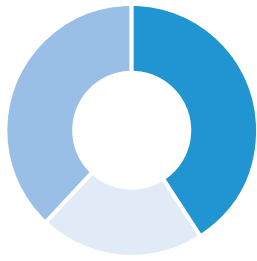
**Venue:** NYX Hotel Berlin Köpenick  
by Leonardo Hotels  
Grünauer Str. 1 12557 Berlin

[engineering-procurement-construction.com](http://engineering-procurement-construction.com)

+420 720 940 653

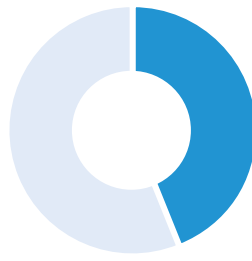
# Event at Glance

## Industry Breakdown

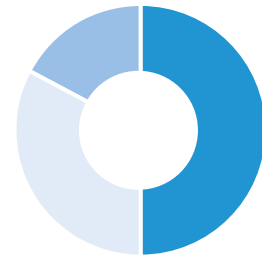


- 41% Oil, Gas & Chemical
- 21% Infrastructure & Others
- 38% Energy Utility

## Job Function Breakdown



- 44% Project Owners
- 56% EPC Contractors



- 50% C Level Executives
- 33% Project & Contract Management
- 17% Engineering & Procurement

## Key Focus:

- Industry growth and opportunities in 2026
- War in Ukraine: the construction impact on European and global economies The domino effect of the Ukraine crisis on gas and LNG Projects
- Stay ahead with forecast suggesting boost in market growth during the forecast period (2023-2026)
- Resolving restraining factors and navigating towards pre pandemic levels with rising oil & gas exploration activities
- Discover regional insights into driving factor towards rising EPC activities and further increasing the O&G footprint on the market.
- To what extent the project implementation schedule (including in particular the milestones and the final completion date), the procurement plan and the transportation study have to be revisited and, possibly, amended.
- Overcome supply chain disruption and sourcing challenges likely to affect project delivery and margins
- The role of effective relationship management in successful large oil and gas projects Monitoring Negotiations to Mitigate Risk in Multiple Party Contracts.
- Dealing with critical project drivers (time, cost, quality and scope) and how they are affected when Alert Levels change or are redefined.
- Mitigating the risk of delays in power plant projects: An EPC contractor's view on different contractual concepts

## Industry Focus

Project owners, EPC Contractors and Sub-contractors with activities in new construction, and expansion projects from:

- ✓ Oil and gas producers
- ✓ Construction
- ✓ Terminals and storage
- ✓ Law Firms
- ✓ Infrastructure Companies
- ✓ Petrochemical refineries
- ✓ Mining
- ✓ Solar
- ✓ Energy Utility

## Who Will Attend

Heads, Vice Presidents, Directors, Managers and Senior executives from contracting companies involved in engineering, Procurement and Construction projects with disciplines including:

- Project Managers
- Project Planners
- Change Managers
- Program Managers
- Portfolio Managers
- Project control functions
- Project Sponsors
- Project Consultants
- Contracts Managers
- Claims Managers
- Compliance Officers
- HSE and HSEQ Managers
- EPC Realisation Managers
- Risk Managers
- Commercial Managers
- Supply Chain Managers
- Procurement Managers
- Sales Managers
- Legal Counsel
- Business Development Managers
- Business Analysts
- Sustainability Managers
- Operations
- Production
- Process



# Highlights



**200+ Meetings | 10 Exhibitors | 30+ Hours Presentation | 200+ Attendees**

The Global Engineering, Procurement and Construction (EPC) Berlin Forum is the world's largest gathering for professionals involved in major energy projects. Over the course of the three-day event, the forum has been attended by more than 1,000 project professionals from owners, operators, and EPC contractors from around the globe, making it an unparalleled platform for industry collaboration and knowledge exchange.

No other forum brings together such a comprehensive and influential network of stakeholders working across LNG, Utilities, Petrochemicals, Chemicals, Refining, Sustainable Aviation Fuel, and Midstream project development. Through high-level discussions, technical insights, and strategic networking, the EPC Berlin Forum continues to shape the future of global energy infrastructure.

**Looking forward to meeting you in Berlin.**

**EPC FORUM TEAM**

# SPONSORS 2026



**Ascertra** delivers purpose-built information management software that helps EPC companies execute complex projects with greater control, compliance, and confidence. With a trusted portfolio that includes Coreworx, Proarc, Mpower, Propeople, and SeaPlanner, Ascertra supports project, engineering, construction, and operations teams in managing critical data across the asset lifecycle.

Guided by the belief that **Information Powers Progress**, Ascertra enables EPC organizations to reduce risk, improve collaboration across stakeholders, and maintain regulatory compliance from planning through execution. Its solutions, spanning interface management, document control, crew management, and project controls, are designed to meet the demands of complex, large-scale projects.

With over **40 years of combined expertise**, Ascertra has helped leading EPC companies deliver quality projects through smarter, more connected information management. Supported by global teams across North America, Europe, Asia, and Australia, Ascertra's mission is clear: **to help customers deliver quality projects every time.**

**RIDA Technical Services** is a Libyan EPC company headquartered in Tripoli, delivering end-to-end engineering, procurement, and construction solutions across energy and infrastructure sectors.



Combining deep local execution capability with alignment to internationally recognized technical, HSE, and governance standards, RIDA T.S. manages project risk, quality, and delivery with precision and transparency.

The company is committed to reliable project execution, long-term asset performance, and sustainable value creation, supporting Libya's development while meeting the expectations of international clients and partners.

**NEXUS PROJECT LAW FIRM (NPLF)** is a law firm encompassing expertise in all matters related to PPP, project financing, major construction operations, infrastructure, energy, environment, and the industrial sector. It includes contractual management and arbitration of major construction projects and structuring operations in the EMEA region.



**NPLF** has a unique experience in France, Europe, Africa and Middle East and has been advising Public clients, sponsors or contractors in major projects such as the High Speed Rail in Morocco or the Nachtigal Dam Project in Cameroon, Gas Projects in Qatar or the H2Teaside project in United-Kingdom.

**NPLF** has been ranked in its first submission in **The Legal 500 Construction France, Band 3.**

# SPONSORSHIP OPPORTUNITIES

## Maximise Your Involvement: Sponsorship and Exhibition Opportunities

The annual Engineering Procurement & Construction Project Management Forum, taking place from 22-23-24 of April 2026 in Berlin, Germany.

The event will provide you with innovative solutions and new strategies to tackle your on-going project challenges. This information-packed event will help you achieve your projects milestones, delivering proven solutions, applicable case studies and problem-solving discussions. Your team and your company will benefit from your new plan of action.

### Other features of sponsorship include:

- Prominent exhibition space in the main conference networking area
- Participation in comprehensive pre-event marketing campaigns
- Tailored marketing strategies to suit your organisation's size, capabilities and individual requirement

For more information and to discuss the right opportunity, [ben.roland@conference-nrg.com](mailto:ben.roland@conference-nrg.com)

## WHO SHOULD ATTEND?

### INFORMATION SHARING ACROSS THE FOLLOWING INDUSTRY SECTORS:



Owners/  
Operators/



Contractors



OEM



Classification  
Societies



Regulatory  
Bodies



Technology  
& Equipment  
Suppliers



Finance & Insurance

### ATTRACTING KEY INDUSTRY PROFESSIONALS:



COOs,  
CEOs, VPs,  
Presidents,  
MD's



Planning and  
Change  
Leaders



Business  
Development



Operations  
Specialist



Project  
Engineers



Project  
Managers



Fleet  
Managers



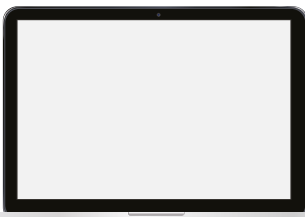
Technical  
Advisory



Efficiency



Environmental  
Managers



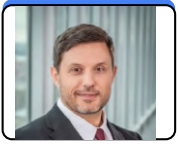
## FREE INDUSTRY RESOURCES

You can access a variety of free resources such as whitepapers, articles, news, podcasts and presentations online

**MORE INFO:** [ben.roland@conference-nrg.com](mailto:ben.roland@conference-nrg.com)

# Speakers

## The Global EPC Project Management Forum 22-22-24 of April 2026, Berlin, Germany



**Rade Bajic**

Contract Manager

**STRABAG**



**Mark Cowley**

Project Management  
Consultant

**Mark Cowley Services**



**Haitam Glesa**

CEO

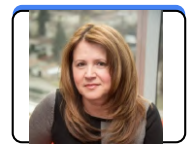
**Rida Technical Services**



**Neil Golding**

Director of Market  
Intelligence

**EIC  
(Energy Industries  
Council)**



**Doina Dobre**

Senior Cost Estimator

**Emerald Group**



**Anita Bø**

Chief Product Officer

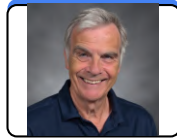
**Ascertra**



**Richard Franken**

Director Group Applications  
for Engineering

**Bilfinger**



**Tim Cummins**

Executive Director

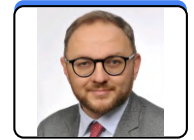
**World Commerce &  
Contracting(IACCM)**



**Axel Conrad**

Senior Legal Counsel

**Hitachi Energy**



**Andrzej Piekarz**

Senior Contracts &  
Claims Manager

**CCM**



**Mark Langerhorst**

Project manager

**Worley**



**Hugues de La Forg**

Founder, Managing Partner,  
Head of Project &  
Project Finance Department

**NEXUS PROJECT LAW FIRM  
(NPLF)**



**Ahmed Abdel-  
Zaher Khalifa**

Asset Management Consultant  
Maintenance Planning &  
Control Manager  
Practitioner Trainer & World-  
Wide Presenter



**Virginie Colaiuta**

Partner (International  
Arbitration and  
Construction Law)

**LMS Legal LLP**



**Marco Russo**

Head of Projects

**SLB**



**Natale Pezzimenti**

Remediation, Plant, and  
Demolition Technologies  
(TEBID)

**EniRewind**



**Chetan Sheth**

Executive Director &  
Head - Plan Design

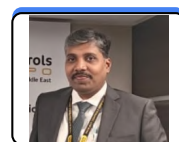
**Linde**



**Marcin Bruszewski**

Head of Legal Affairs -  
Region Poland

**Fortum**



**Dayananthan  
Sivalingam**

Senior Planning & Cost Control  
Engineer

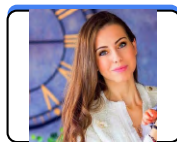
**ADNOC Group**



**Prasanta Dey**

Professor Operations  
Management

**Aston University**



**Vladislava Stefanova**

Head of Procurement  
and Contracting Department

**SOLAR MONTAGE  
TEAM LTD**



**Jan-Anders  
Antonsen**

Integration  
Specialist

**Fluor**



**Aseema Mishra**

HearthMath certified NCSC  
Consultant



**Dr. Yvonne Waterman**

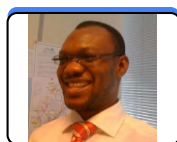
Liability law, Publisher of the  
Global Asbestos Forum  
Magazine

**Waterman Legal Consultancy  
and Global Asbestos Forum**



**Dr. Ahmed Ibrahim**

Director Project  
Control



**Akachidike Kanu**

Engineering Manager - I&R  
Development

**Repsol**



**Bert Rits**

Senior Advisor Reliability,  
Technology & Projects,  
Project Management

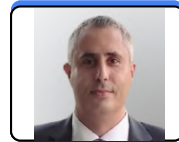
**Rits Consulting**



**Norman McLennan**

Director General

**COES Caledonia (UK)  
Limited**



**Wissam Abu Taha**

Senior Director of Digital  
Transformation and Client  
Engagement

**Workpacks**

# The Global EPC Project Management Forum Conference Agenda

**DAY 1 22 April 2026**

**8:55** Opening Words from the host

**9:00** Collaborative Contracting in EPC: Myth, Reality, or the Only Path to Margin Stability?

**Tim Cummins**  
Executive Director  
World Commerce & Contracting(IACCM)



**9:40** AI in Dispute Avoidance: Delay Analyst's Perspective

- » Early Detection: Leverage AI to identify potential delays and disputes as early as possible.
- » AI-Augmented Mediation: AI assistance in unbiased, data-driven mediation and negotiation support.
- » Frontiers & Lookahead: Exploring advancements in AI for forecasting, scenario modelling, and decision-making

**Rade Bajic**  
Contract Manager  
STRABAG



**10:20** Break Time

**10:40** AI Without Trustworthy Data Is Just a Guess Build a Connected Project Information Backbone That Powers Performance, Compliance, and AI Insight

- » AI can't deliver real value on EPC projects without connected, high-quality project information, but AI is only one part of the story. A strong information backbone also strengthens compliance, supports governance requirements, improves auditability, enables controlled collaboration across teams and contractors, and ultimately reduces costly rework and delays.
- » In this interactive session, we'll show how to build a practical, connected project information backbone that links controlled information across phases and disciplines—reducing risk and improving day-to-day execution while ensuring AI tools work with reliable information, not guesses.
- » Richard will touch on how Bilfinger is using Proarc EDMS to standardize project information, on projects large and small and across disciplines to streamline related processes, enforce controls, and create trusted, auditable information flows well beyond document control.

Join us to see what truly connected and "AI-ready" project data looks like, and how to achieve it without overhauling your entire organization.

**Anita Bø**  
Chief Product Officer  
Ascertra

**Richard Franken**  
Director Group  
Applications for  
Engineering  
Bilfinger



**11:20** Navigating into EPC main causes of delay and cost overruns from a legal perspective (Focus on french and African countries)

This presentation shall showcase a few examples of construction project in the EMEA illustrating :

- » The main causes for delay and cost overruns and their legal roots
- » What should be done at early stage when drafting the contract ? a
- » Synthetic comparative approach as to external events (Force majeure, harship, etc)

**Hugues de La Forge**  
Founder, Managing Partner, Head of  
Project & Project Finance Department  
NEXUS PROJECT LAW FIRM (NPLF)



**12:00** Lunch Break

**13:00** Energy Transition Projects : How can EPC contractors smooth & accelerate the FEED to EPC process to meet the needs ET customer?

- » As recently reported the energy transition to mitigate climate change is becoming more urgent if we are to limit temperature rise to 1.5°C avoid catastrophe
- » How can EPC contractors adapt and support this?
- » How can the FEED to EPC process be open fair and transparent commercially?
- » What project execution strategies can be utilised to deliver such projects quickly and efficiently?
- » How can the use of digital delivery tools across the project life cycle support accelerated delivery?

**Mark Cowley**

Project  
Management  
Consultant  
Cowley Services



**13:40** Improving Cost Certainty in EPC Projects: Proven Methods to Protect Margins

- » Exposing the early estimating gaps that quietly drive cost growth and margin loss.
- » Applying structured benchmarking and quantified risk methods to bring cost predictability and credibility to EPC pricing.
- » Translating cost data into actionable insight for stronger budget control and decision-making throughout project execution.
- » Showing how disciplined estimating practices strengthen owner-contractor alignment and reduce commercial disputes.

**Doina Dobre**  
Senior Cost Estimator  
Founder  
Emerald Group



**14:20** Break Time

**14:40** Key energy technologies and projects that EPC companies are working on and a view of the future outlook for the energy market— globally

**Neil Golding**  
Director of Market Intelligence

EIC (Energy Industries Council)



**15:20** Value-driven EPC Projects

- » Why Value-Driven EPC? — Moving Beyond Delivery
- » Core Values Driving EPC Excellence
- » Availability as a Value Driver
- » Transforming from TCO to TVO.
- » HSE as a Value Multiplier
- » Sustainability Integrated into EPC Execution
- » Enabling & Controlling of Value-Driven EPC.

**Ahmed Abdel-Zaher Khalifa**  
Asset Management Consultant  
Maintenance Planning & Control Manager  
Practitioner Trainer & World-Wide Presenter

**16:00** Innovative Procurement and Project Management in Construction

- » AI and Digital tools intergration
- » Risk management practices for large-scale projects
- » Strategic procurement for cost-effective construction

**Dr. Ahmed Ibrahim**  
Director Project Control  
Turner Construction Company



# The Global EPC Project Management Forum Conference Agenda

**DAY 2 23 April 2026**

**8:55** Conference Re-Start

**9:00** EPC Engineering: Best Practices

- » Integrated Project Delivery: capital project planning, materials and execution all in a single location;
- » Digital Twins (Cloud solution) Current Status and applications;
- » Project Execution Model & 4D Scheduling to increase Collaboration, reduce Cost and Futureproof investments;
- » Unified Engineering and Project Execution to maximize value;
- » How integrated solutions and aligned systems can improve transparency, collaboration, and decrease total project costs to achieve a better overall performance.

**Mark Langerhorst**  
Project manager  
Worley



**9:40** Executing EPC Projects Under Extreme Uncertainty

- » Security challenges in high-risk regions
- » Managing market volatility
- » Navigating environmental constraints
- » Lessons learned from operating in high-risk environments

**Haitam Glesa**  
CEO  
Rida Technical Services



**10:20** Break Time

**10:40** Understanding and embracing change

**Aseema Mishra**  
Consultant  
NeuroChangeSolutions



**11:20** Transforming the Engineering & Construction Landscape through Digital Innovation

- » The Path to SMART EPC: Navigating the transformative journey towards a digitally empowered EPC industry.
- » Unveiling the Digital Transformation Market in Global EPC: Exploring the dynamic landscape of digital transformation and its impact on the global EPC sector.
- » Cutting-Edge Technologies for SMART Engineering: Delving into the captivating world of innovative technologies shaping the future of engineering practices.

**Chetan Sheth**  
Executive Director &  
Head - Plan Design  
Linde



**12:00** Lunch

**13:00** Decommissioning of offshore structures: dismantling of metal/concrete pier

- » Eni Rewind decommissioning major challenges at Eni petrochemical sites in Italy
- » Case study:
  - Pier description
  - Project constraints – hot topics
  - Demolition Technique: mechanical dismantling & critical lifting – Project & Execution Phase

**Natale Pezzimenti**  
Remediation, Plant, and Demolition Technologies  
(TEBID)  
EniRewind



**13:40** PROJECT CHALLENGES & OPPORTUNITIES

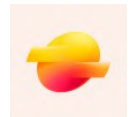
- » Three main chapters, past, present, and future project environment
- » Project "this day" -> a real shift
- » Growth Strategies (Industry), and framework
- » Boundaries such as demographic cliff, talent (lack off), experience and outlook
- » How to deal and respond to this
- » Focus on People, Teams, and Integration

**Bert Rits**  
Senior Advisor Reliability,  
Technology & Projects,  
Project Management  
Rits Consulting

**14:20** Break Time

**14:40** TBA

**Akachidike (AkaChi) Kanu**  
Engineering Manager - I&R  
Development  
Repsol



**15:20** Process Technologies and Solutions in EPC Execution

- » Voice of the Technology Provider
- » Innovation vs. Cost-Optimization: The Updates
- » Stakeholders' Values

**Marco Russo**  
Head of Projects  
SLB



**16:00** Advancing Towards Full Integration: The Benefits of Integrating Project Control

**Jan-Anders Antonsen**  
Integration Specialist  
Fluor

# The Global EPC Project Management Forum Conference Agenda

## DAY 3 24 April 2026

### 8:55 Conference Re-Start

### 9:00 Value Chain Approach & Strategies in the development stages of PV projects

- » Commitment to transparency & positive impact
- » Demonstration of full ESG compliance ahead of time
- » Value chain, Core Elements & Strategy goals
- » Promoting the efficient use of land while maximizing the renewable energy output
- » Safety culture as a key priority in PV project integration
- » Sustainable partnerships, ethical standards, challenge
- » Regulatory changes on the horizon

**Vladislava Stefanova**  
Head of Procurement and  
Contracting Department  
**SOLAR MONTAGE TEAM LTD**



### 9:40 TBA

**Marcin Bruszewski**  
Head of Legal Affairs - Region  
Poland  
**Fortum**

### 10:20 Break Time

### 10:40 Leveraging Advanced Work Packaging and Digital Transformation to Optimize Construction Execution and Improve Project Outcomes

- » AWP Impact on Execution
- » Constraints Management
- » Construction Digital Twin
- » Data Change Management

**Wissam Abu Taha**  
Senior Director of Digital Transformation and Client  
Engagement  
**Workpacks**



### 11:20 Occupational health risks and liabilities in construction

- » Being aware of potential liabilities and the importance of prevention, e.g. asbestos, hexavalent chromium, silica etc.
- » Strategic legal minimising of liabilities
- » Dealing with fallout of liabilities

**Dr. Yvonne Waterman**  
**LLM FFAAM**  
Liability law, Publisher of  
The Global Asbestos  
Forum Magazine  
**Waterman Legal**  
**Consultancy and Global**  
**Asbestos Forum**

### 12:00 Lunch Break

### 13:00 Artificial Intelligence in International Private Law with respect to Construction Project

**Virginie Colaita**  
Partner International  
Arbitration and Construction  
Law  
**LMS LEGAL LLP**



### 13:40 EPC contract review with AI

**Axel Conrad**  
Senior Legal  
Counsel  
**Hitachi Energy**



### 14:20 Break Time

### 14:40 Outlook on Project Demands

- » Infrastructure Growth & Urbanization: Increasing demand for large-scale infrastructure projects, including transportation, energy, and smart cities, driven by urban expansion and government initiatives.
- » Energy Transition & Sustainability: Rising focus on renewable energy, decarbonization, and ESG compliance is influencing project planning, funding, and execution strategies.
- » Technological Integration: Adoption of AI, BIM, digital twins, and automation is becoming critical for project efficiency, risk management, and real-time monitoring.
- » Supply Chain & Geopolitical Risks: Global disruptions, material shortages, and regulatory changes are impacting project timelines, cost escalation, and contractor selection.
- » Contracting & Risk Allocation: Shift towards collaborative contract models (e.g., EPCM, Alliancing) to address cost overruns, delays, and dispute resolution in complex mega projects

**Dayananthan Sivalingam** Senior  
Planning & Cost Control Engineer  
**ADNOC Group**



### 15:20 Next-Generation Contract & Commercial Management in Industrial Projects

- » Proactive Claims Management: Preventing Disputes Before They Arise
- » Next-Gen Contract Administration: AI-Driven Workflows, Real-Time Analytics, and Change Intelligence
- » Best Practices in Contract & Claims Management Across Industrial Projects
- » Integrating Project, Engineering, and Commercial Teams for Faster Response to Commercial Risks
- » Digital Transformation in Contracts: What Will Matter in the Next 5 Years

**Andrzej Piekarz**  
Senior Contracts & Claims Manager  
**CCM**

### 16:00 TBA

**Prasanta Dey**  
Professor Operations Management  
**Aston University**

Closing words, end of the event

### REGISTRATION FORM : [ben.roland@conference-nrg.com](mailto:ben.roland@conference-nrg.com)

Package Benefits	<input type="checkbox"/> Delegate Pass	<input type="checkbox"/> Online Pass	<input type="checkbox"/> Speaker Pass
3-Days Summit + Workshop	✔	✔	✔
Interactive Focus Sessions	✔	✔	✔
Discussions with Industry Experts and Peers	✔	✔	✔
Post-Conference Documentation Package	✔	✔	✔
Delegate List	✔	✔	✔
APP Live Q&A Sessions	✔	✘	✔
Complimentary Networking lunch	✔	✘	✔
Virtual Networking Opportunities	✔	✔	✔
Access to the Entire Event from the Comfort of your Home	✘	✔	✔
Possibility to Share Branded Materials with the Audience	✘	✘	✔
30 minutes speaking opportunity	✘	✘	✔
<b>SUMMIT PACKAGE FEES</b>	<b>2899€</b>	<b>2490€</b>	<b>4999€</b>

EXCLUSIVE FOR ONLINE  
**BOOK 2 GET 1 EXTRA TICKET**  
 TO BE USED FOR A COLLEAGUE OR A CLIENT

Register before 30 December 2025 & get a discount of **€300!**  
 PROMO Special300

Register 3+ delegates +420 720 940 653  
**1999 Euro Per 1 ticket**  
 PROMO Special1999

**EVENT CODE: 2EPCFORUM202**

✉ [ben.roland@conference-nrg.com](mailto:ben.roland@conference-nrg.com)



📍 Berlin Germany

**TERMS & CONDITIONS**

By sending this form, I confirm that I have read and accepted the terms and conditions detailed below

**Confirmation**  
 We will confirm your participation after receiving a signed registration form. All discounts can only be applied at the time of registration and discounts cannot of delegates specified on your booking form. Prices for each event are correct at the time of publication. Oilpro Events reserves the right to change these combined. Discounts for group registrations are only valid for the number of delegates at any time but changes will not affect registrations which have already been confirmed by oilpro Events.

**Cancellation Policy**  
 You may substitute delegates at any time by providing reasonable advance notice to Oilpro Events. All cancellations received 60 business days or more before the event is held, this cancellation is subject to a registration fee up to 50% the value of the ticket per delegate. In case of canceling the registration later than 60 business days before the event is held, the paid amount cannot be refunded and the amount remains payable in full. In the event that Oilpro Events cancels or postpones an event for any reason whatsoever, including but not limited to any force majeure occurrence, you will receive a credit for 100% of the contract fee paid. No refunds, partial refunds or alternative offers will be made and all pending amounts remain payable in case such situation. Oilpro Events is not responsible for any loss or damage as a result of a substitution, alteration or cancellation/postponement of an event. Oilpro Events shall assume no liability whatsoever in the event this conference is cancelled, rescheduled or postponed due to a fortuitous event, Act of God, unforeseen occurrence or any other event that renders performance of this conference impracticable, illegal or impossible. For purposes of this clause, a fortuitous event shall include, but not be limited to: war, fire, pandemics, labor strike, extreme weather or other emergency. Please note that while speakers and topics were confirmed at the time of publishing, circumstances beyond the control of the organizers may necessitate substitutions, alterations or cancellations of the speakers and/or topics

+420 720 940 653

**Copyright**  
 All Intellectual Property rights in all materials produced or distributed by Oilpro Events in connection with this event are expressly reserved and any unauthorized duplication, publication or distribution is prohibited.

**DELEGATES**

NAME:

POSITION:

E-MAIL:

NAME:

POSITION:

E-MAIL:

NAME:

POSITION:

E-MAIL:

**CONTACT INFORMATION**

COMPANY:

POSITION:

ADDRESS:

CITY:  POSTCODE:

PHONE:  VAT NO:

DATE:

SIGNATURE: