PRIMO

The Global Engineering Procurement Construction Shutdown Turnaround Maintenance Inspection Project Management Forum

25-26-27 November 2026

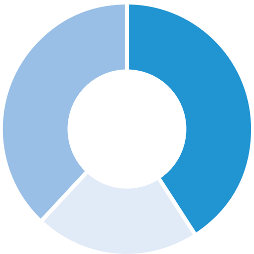
BERLIN, GERMANY

engineering-procurement-construction.com

+420 720 940 653

Event at Glance

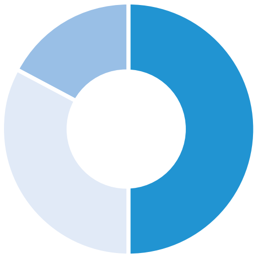
Industry Breakdown



- 41% Oil, Gas & Chemical
- 21% Infrastructure & Others
- 38% Energy Utility

- 44% Project Owners
- 56% EPC Contractors

Job Function Breakdown



- 42% Project & Contract Management
- 38% Maintenance & Inspection
- 20% Engineering & Procurement

Key Focus:

- Industry growth and opportunities in 2026
- Latest updates on AI, Avatar and Ed-Tech Training
- Turnaround Proactive Rotating Equipment Time-Based-Inspection
- Asset integrity assessment and control to enhance reliability
- V-Planning – stepwise shutdown and startup of process-systems
- Resolving restraining factors and navigating towards pre pandemic levels with rising oil & gas exploration activities
- Discover regional insights into driving factor towards rising EPC activities and further increasing the O&G footprint on the market.
- To what extent the project implementation schedule (including in particular the milestones and the final completion date), the procurement plan and the transportation study have to be revisited and, possibly, amended.
- Overcome supply chain disruption and sourcing challenges likely to affect project delivery and margins
- Applicable methods for the identification and the assessment of hazards related to shutdowns and turnaround: What if, HAZID, HAZOP, Layers of Protection Analysis (LOPA).
- Dealing with critical project drivers (time, cost, quality and scope) and how they are affected when Alert Levels change or are redefined.
- Mitigating the risk of delays in power plant projects: An EPC contractor's view on different contractual concepts

Industry Focus

Project owners, EPC Contractors and Sub-contractors with activities in new construction, inspection, maintenance and expansion projects from:

- ✓ Oil and gas producers
- ✓ Construction
- ✓ Terminals and storage
- ✓ Law Firms
- ✓ Infrastructure Companies
- ✓ Petrochemical refineries
- ✓ Mining
- ✓ Solar
- ✓ Energy Utility

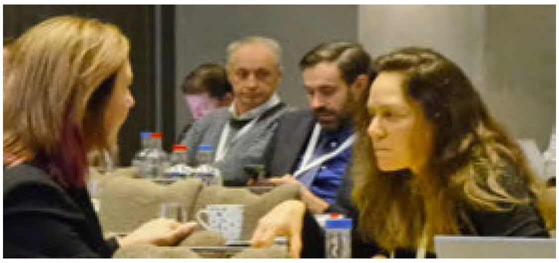
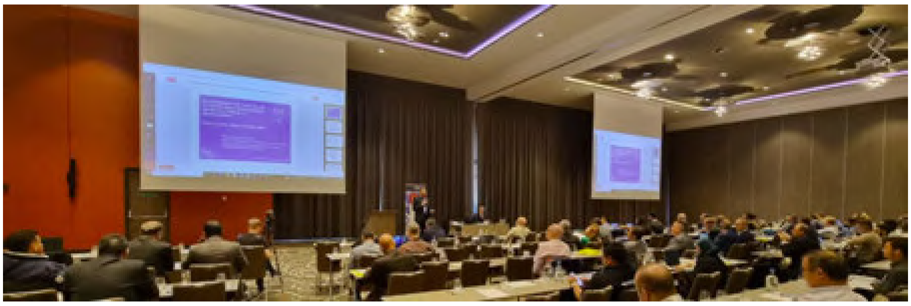
Who Will Attend

Heads, Vice Presidents, Directors, Managers and Senior executives from contracting companies involved in maintenance, inspection, engineering, procurement and construction with disciplines including:

- Digitalisation, AI, Robotics
- Project Managers
- Inspection & Maintenance
- Project Planners
- Change Managers
- Program Managers
- Portfolio Managers
- Project control functions
- Shutdown/Turnaround
- Project Consultants
- Contracts Managers
- Claims Managers
- Compliance Officers
- HSE and HSEQ Managers
- EPC Realisation Managers
- Asset Management
- Risk Managers
- Commercial Managers
- Supply Chain Managers
- Procurement Managers
- Sales Managers
- Legal Counsel
- Business Development Managers
- Business Analysts
- Sustainability Managers
- Operations
- Production
- Process Engineers
- Scheduling and Planning Technology

Highlights



200 + Meetings | 10 Exhibitors | 30+ Hours Presentation | 200+ Attendees

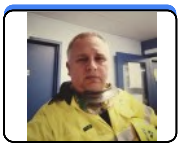
The Global Engineering, Procurement and Construction (EPC) Shutdown Turnaround Maintenance Inspection Project Management Forum is the world's largest gathering for professionals involved in major energy. Over the course of the three-day event, the forum has been attended by more than 1,000 key professionals from owners, operators, and EPC contractors from around the globe, making it an unparalleled platform for industry collaboration and knowledge exchange.

No other forum brings together such a comprehensive and influential network of stakeholders working across LNG, Utilities, Petrochemicals, Chemicals, Refining, Sustainable Aviation Fuel, and Midstream project development. Through high-level discussions, technical insights, and strategic networking, the EPC Berlin Forum continues to shape the future of global energy operations & infrastructure.

Looking forward to meeting you in Berlin.
EPC FORUM TEAM

Speakers

The Global EPC Shutdown Turnaround Maintenance Inspection Project Management Forum
25-26-27 of November 2026, Berlin, Germany



Julian Zec

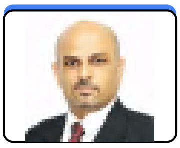
Regional director Asset management - Europe

Alcoa

Mark Cowley

Project Management Consultant

Mark Cowley Services



Chetan Sheth

Director - Plant Design (Large Projects)

Linde

Dayananthan Sivalingam

Senior Planning & Cost Control Engineer

ADNOC Group

Natale Pezzimenti

Remediation, Plant, and Demolition Technologies (TEBID)

EniRewind

Jacob C. Jørgensen

Associate General Counsel

Femern A/S

Kristen-Lee Sholto -Douglas

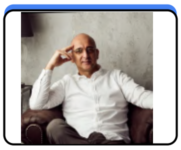
Development Director (Complex Projects)

Enfinium

Fabio Solimene

Assistant General Counsel

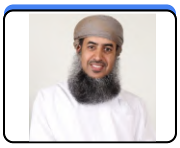
Honeywell



Attila V. Szekeres

LTA/LTE (life time assessment /extension) Senior Expert

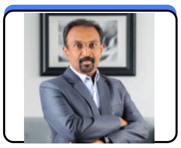
MOL Group



Juland Al Busaidi

Head of Project Technical Service

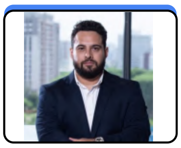
OQEP



Madhu P Pillai

Project Director

Kent Plc



Alexandre Carvalho Pereira

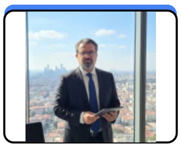
Project Manager LATAM

Envision Energy

David Zeilinger

Director of Strategic Programs and Projects

OMV Petrom



Saner Tanju Atis

EPC Procurement & Supply Chain Executive

K-Tungsten

Hossam Elsaadany

Head of Supply Chain Management

Egyptian Refining Company (ERC)

Prasanta Dey

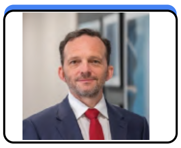
Professor Supply chain management and project management

Aston University

Lukáš Noskovič

Head of Lifetime Extension Managemet

Slovnaft



Nicholas Gould

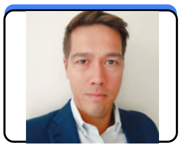
Partner

Fenwick Elliott LLP

Bert Rits

Senior Advisor Reliability, Technology & Projects, Project Management

Rits Consulting GmbH



Mark Welton

Director - Supply Chain Optimization

S&P Global

Loorentz Widjaya

Asset Health Team Lead

Wood

DAY 1 Wednesday 25 November 2026

8:55 Opening Words from the host

9.00 **Expectations management on Owners side. How to become preferred supplier before starting works...**

David Zeilinger
Director of Strategic Programs and Projects
OMV Petrom

9:40 **Transforming the Engineering & Construction Landscape through Digital Innovation**

- The Path to SMART EPC: Navigating the transformative journey towards a digitally empowered EPC industry.
- Unveiling the Digital Transformation Market in Global EPC: Exploring the dynamic landscape of digital transformation and its impact on the global EPC sector.
- Cutting-Edge Technologies for SMART Engineering: Delving into the captivating world of innovative technologies shaping the future of engineering practices.in practice

Chetan Sheth
Director - Plant Design (Large Projects)
Linde

10:20 Break Time

10:40

11:20 **A focus on shutdown planning and execution**

- An overview of key asset integrity aspects
- Critical elements selection (ICE): impact on maintenance programmes -
- Main challenges in executing a successful shutdown

12:00 Lunch Break

13:00 **Energy Transition Projects : How can EPC contractors smooth & accelerate the FEED to EPC process to meet the needs ET customer?**

- As recently reported the energy transition to mitigate climate change is becoming moreurgent if we are to limit temperature rise to 1.5oC avoid catastrophy
- How can EPC contractors adapt and support this?
- How can the FEED to EPC process be open fair and transparent commercially?
  What project execution strategies can be utilised to deliver such projects quickly and efficiently?
  How can the use of digital delivery tools across the project life cycle support accelerated delivery?

Mark Cowley
Project Management Consultant
Cowley Services

13:40 **Asset Lifetime Extension**

Lukáš Noskovič
Head of Lifetime Extension
Slovnaft

14:20 Break Time

14:40 **EPC Project Failures: Key Factors, Lessons, and Strategies for Future Success**

- Analyzing root causes of major project delays and cost overruns.
- Insights into contract misalignment, scope creep, and poor risk allocation.
- Lessons learned from mega-projects that have failed or succeeded.
- Establishing contractual safeguards to prevent project failures.practice

Alexandre Carvalho Pereira
Project Manager LATAM
Envision Energy

15:20 **The place of business change in investment project management.**

Yellow Ledger
Cost aspects

16:00 **Decommissioning of offshore structures: dismantling of metal/ concrete pier**

- Eni Rewind decommissioning major challenges at Eni petrochemical sites in Italy
- Case study:
  - Pier description
  - Project constrains – hot topics
  - Demolition Technique: mechanical dismantling & critical lifting – Project & Execution Phase

Natale Pezzimenti
Remediation, Plant, and Demolition Technologies (TEBID)
EniRewind

Conference Agenda

DAY 2 Thursday 26 November 2026

8:55 Conference Re-Start

9.00 **Innovations in Procurement for the Waste-to-Energy Industry**

- Sourcing advanced technologies to enhance plant efficiency and output.
- Best practices for procuring equipment and services for waste-to-energy facilities.
- Collaboration with suppliers to drive innovation in waste-to-energysolutions.

Kristen-Lee Sholto-Douglas
Development Director
(Complex Projects)
Enfinium

9:40 **EPC Contracts; Key Management Issues:**

- Key risks in EPC contracts
- Change management
- Dispute avoidance
- Dispute Boards (DABs/DAABs) in practice

Nicholas Gould
Partner
Fenwick Elliott LLP

10:20 Break Time

10:40

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11:20 **Outlook on Project Demands**

- Infrastructure Growth & Urbanization: Increasing demand for large-scale infrastructure projects, including transportation, energy, and smart cities, driven by urban expansion and government initiatives.
- Energy Transition & Sustainability: Rising focus on renewable energy, decarbonization, and ESG compliance is influencing project planning, funding, and execution strategies.
- Technological Integration: Adoption of AI, BIM, digital twins, and automation is becoming critical for project efficiency, risk management, and real-time monitoring.
- Supply Chain & Geopolitical Risks: Global disruptions, material shortages, and regulatory changes are impacting project timelines, cost escalation, and contractor selection.
- Contracting & Risk Allocation: Shift towards collaborative contract models (e.g., EPCM, Alliancing) to address cost overruns, delays, and dispute resolution in complex mega projects

Dayananthan Sivalingam Senior
Planning & Cost Control Engineer
ADNOC Group

12:00 Lunch

13:00 **Project Execution philosophy under Design Build Own Operate & Maintain (DBOOM) Contracting Strategy**

- Objective/Scope
- Methods, Procedures, Process
- Results, Observations, Conclusions
- Novel/Additive Information

Juland Al Busaidi
Head of Project Technical Service
OQEP

13:40 **Consequences of Construction Contracts on the Current Supply Chain Crisis and Possible Contractual Remedies**

- contract amendments and waivers
- force majeure and frustration
- Economic hardship, severance and MAC
- Sanctions

Fabio Solimene
Assistant General
Counsel
Honeywell

14:20 Break Time

14:40 **Strategizing Epc Bids For Avoiding Bottom-Line Hits**

- Most important driver for bottom line contribution from any project is the right bid.
- Be absolutely clear about the scope and Nothing but the scope.
- Have a smartly developed execution plan with logistical challenges accounted for
- Minimize the transactional costs in the estimate.

Madhu P Pillai
Project Director
Kent Plc

15:20 **TBA**

Mark Welton
Director - Supply
Chain Optimization
S&P Global

16:00 **Process Technologies and Solutions in EPC Execution**

- Voice of the Technology Provider
- Innovation vs. Cost-Optimization: The
- Updates Stakeholders' Values

DAY 3 Friday 27 November 2026

8:55 Conference Re-Start

9.00 **Contracting: Mitigating the risk of delays in power plant projects: An EPC contractor's view on different contractual concepts**

- Introduction
- The traditional approach to risk mitigation
- Deeper focus on Joint venture, Sub-contract,
- Payments,Delays,Termination. Replacing the supplier? Arbitration
- An alternative risk mitigation approach
- Understanding The hardware,design and manpower

Jacob C. Jørgensen
Associate General Counsel
Femern A/S

9:40 **TBA**

Bert Rits
Senior Advisor Reliability, Technology & Projects, Project Management
Rits Consulting,

10:20 Break Time

10:40

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11:20 **EPC Project Procurement Process and Quality Control**

Saner Tanju Atis
EPC Procurement & Supply Chain Executive
K-Tungsten

12:00 Lunch Break

13:00 **TBA**

Hossam Elsaadany
Head of Supply Chain Management
Egyptian Refining Company (ERC)

13:40 **EPC contract review with AI**

14:20 Break Time

14:40 **Are you thinking of EPC in terms of ROI?**

15:20 **Sustainability and circular economy to combat climate change issues: lessons learned from industry, academia, and policymakers' collaborative pilot project in the UK**

- Pathway to Net Zero through decarbonisation (resource and energy efficiency)
- Demonstration of the pilot project (e.g. Decarbonisation of small and medium-sized enterprises in the West Midlands, UK)
- Impact of the project on sustainability (economic, environmental, and social) performance of the individual business and region
- Strategies for larger scale adoption across the industries and regions including mega projects in energy sector

Prasanta Dey
Professor Supply chain management and project management
Aston University

16:00 Closing words, end of the event

REGISTRATION FORM : allan.bernard@conference-nrg.com

Package Benefits	☐ Delegate Pass	☐ Online Pass	☐ Speaker Pass
3-Days Summit Workshop	✓	✓	✓
Interactive Focus Sessions	✓	✓	✓
Discussions with Industry Experts and Peers	✓	✓	✓
Post-Conference Documentation Package	✓	✓	✓
Delegate List	✓	✓	✓
APP Live Q&A Sessions	✓	✗	✓
Complimentary Networking lunch	✓	✗	✓
Virtual Networking Opportunities	✓	✓	✓
Access to the Entire Event from the Comfort of your Home	✗	✓	✓
Possibility to Share Branded Materials with the Audience	✗	✗	✓
30 minutes speaking opportunity	✗	✗	✓
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